



## Smart Cities Plan

# IMPLEMENTATION

## Western Sydney City Deal

December 2018



Australian Government





# ACKNOWLEDGEMENT OF COUNTRY

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The Western Sydney City Deal partners acknowledge the traditional owners of the lands that include the Western Parkland City and the living culture of the custodians of these lands.

We recognise that the traditional owners have occupied and cared for this Country over countless generations, and celebrate their continuing contribution to the life of the Western Parkland City.

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December 2018/INFRA3741

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# THE CITY DEAL

## Overview

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The Western Sydney City Deal sets the investment foundation for the Western Parkland City to become a fully realised 21st-century city.

This City Deal, signed on 4 March 2018, brings together the Australian and New South Wales governments and the eight local councils in the Western Parkland City to deliver transformative change to the region over the next 20 years.

The three tiers of government are working collaboratively and contributing resources to deliver the 38 commitments within the City Deal and create quality outcomes for the Western Parkland City.

Integral to the City Deal is the development of the Western Parkland City, incorporating the existing metropolitan centres of Campbelltown, Liverpool and Penrith, together with Western Sydney Airport and the strategic centres of Richmond-Windsor, Katooka, St Marys, Fairfield, Leppington and Narellan.

The City Deal is a collaborative approach to building and coordinating investment that will create world-class jobs and a great quality of life. It will transform the Western Parkland City into a highly-connected, innovative and economic powerhouse, characterised by enviable access to open space and lifestyle opportunities for residents to enjoy.

This collaborative approach to building the Western Parkland City will realise the shared vision for Western Sydney more effectively.

The community is at the heart of decision-making and, by putting people first, the Western Parkland City will continue to thrive and build on what already makes it great.

The City Deal builds on the Australian Government's \$5.3 billion investment in Western Sydney Airport, which will be a catalyst for economic activity and job growth, providing long-term employment opportunities for local residents and meeting Sydney's growing aviation needs.

# THE CITY DEAL

## is already delivering for Western Sydney

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This Western Sydney City Deal Implementation Plan provides the detail on the delivery of each of the commitments under the City Deal.

The City Deal contains 38 commitments and progress on their delivery is already well underway:

- 1. Realising the 30-minute city by delivering public transport for the Western Parkland City**
  - Stage 1 of the North South Rail Link (from St Marys to the Western Sydney Aerotropolis via Western Sydney Airport) will be operational by 2026, as the beginning of what will form the spine of the Western Parkland City and transform connectivity throughout the region
  - Business case work is underway and will be completed by the end of 2019 (\$100 million shared contribution from the Australian and NSW governments)
- 2. Creating 200,000 jobs by supercharging the Western Parkland City**
  - The Western City and Aerotropolis Authority has been established as master planner and master developer of the Aerotropolis
  - The Western Sydney Aerotropolis: Land Use and Infrastructure Implementation Plan was released for consultation
  - \$5 million Investment Attraction Fund was launched
  - The Western Sydney Investment Attraction Office has been established in Liverpool
  - The NSW Government has investment agreements with Mitsubishi Heavy Industries, Sumitomo Mitsui Financial Group, Hitachi (three of Japan's biggest multinationals), Northrop Grumman, Vitex Pharmaceuticals, Sydney Markets, the NUW Alliance (University of Newcastle, University of NSW, University of Wollongong) and Western Sydney University to establish a presence in the Aerotropolis
  - Indigenous Business Hub has been established in an interim location to deliver coordinated business support services to grow a thriving Indigenous business sector
  - NDIS Commission opened in Penrith
  - Feasibility study into a world-class agribusiness precinct at Western Sydney Aerotropolis is underway

**3. Skilling our residents in the region and initiating new education opportunities**

- Announcement that the NUW Alliance (University of Newcastle, University of NSW, University of Wollongong) and Western Sydney University will jointly deliver a world-class higher education and research presence specialising in STEM (science, technology, engineering and mathematics) by 2026
- Scoping of a Skills Exchange near Western Sydney Airport commenced, to provide local training for the workers needed to construct the airport and other major projects

**4. Respecting and building on local character, enhancing liveability and improving the quality of the local environment**

- The Liveability Program will deliver improved community facilities and urban amenity, and enhance liveability to enable and complement new housing supply
- Applications for the first round of funding completed and successful projects will commence in 2019

**5. Innovative approaches to planning and delivery of housing**

- The Planning Partnership is has been established, drawing together representatives of all eight Western Parkland City councils as well as Blacktown Council, and representatives from the NSW Department of Planning and Environment, Transport for NSW, Sydney Water and the Greater Sydney Commission

**6. Getting on with delivering for the Western Parkland City through enduring tri-level governance**

- Establishment of tri-level governance through Leadership Group, Implementation Board and Coordination Committee with regular meeting regularly since April 2018
- Release of an implementation plan which clearly defines how and when the City Deal commitments will be delivered, who will be responsible and key performance metrics







# COMMITMENTS FRAMEWORK

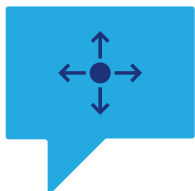
## for the City Deal

The 38 commitments were agreed to by the Australian and NSW governments and the eight local councils in the Western Parkland City under the Western Sydney City Deal.

| Vision      | A thriving future-focused city that is highly connected, innovative and liveable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                             |                                  |                                                                         |                                                        |                                               |
|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------|--------------------------------------------------------|-----------------------------------------------|
| Objectives  | <ol style="list-style-type: none"> <li>1. Realising the 30-minute city by delivering public transport for the Western Parkland City</li> <li>2. Creating 200,000 jobs by supercharging the Western Parkland City</li> <li>3. Skilling our residents in the region and initiating new education opportunities</li> <li>4. Respecting and building on local character, enhancing liveability and improving the quality of the local environment</li> <li>5. Innovative approaches to planning and delivery of housing</li> <li>6. Getting on with delivering for the Western Parkland City through enduring tri-level governance</li> </ol> |                                                             |                                  |                                                                         |                                                        |                                               |
| Initiatives | Connectivity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Jobs for the Future                                         | Skills and Education             | Liveability and Environment                                             | Planning and Housing                                   | Implementation and Governance                 |
| Commitments | Deliver Rail C1*                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | A world-class Aerotropolis J1, J2                           | Education and skills S1, S2      | Amenity and liveability L1                                              | Housing package P1, P2, P3, P4, P5                     | Enduring tri-government governance I1, I2, I3 |
|             | Rapid bus services C2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Investment and industry attraction J3, J4, J5, J6, J7a, J7b | Building partnerships S3, S4, S5 | Protect and preserve environmental assets and parkland character L2, L3 | A partnership approach to planning P6                  | Community partnership I4                      |
|             | Digital connectivity and smart technology C3, C4, C5, C6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Expanding agribusiness opportunities J8                     |                                  | Streamlined environmental approvals L4                                  | Innovative planning for future infrastructure needs P7 |                                               |
|             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Support Indigenous businesses to thrive J9, J10             |                                  | Improve community health L5                                             |                                                        |                                               |
|             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | More job opportunities J11a, J11b                           |                                  |                                                                         |                                                        |                                               |

\* Number relates to commitment described in detail under the implementation milestones





# IMPLEMENTATION MILESTONES

## and key performance indicators

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Over the 20 years of the City Deal, the community will be able to track its progress.

The 38 commitments of the City Deal are at various stages of design and delivery. Project milestones will be enhanced as commitments are further scoped. Progressive and updated milestones will be published in annual reports on the implementation of the Western Sydney City Deal.

As well as measuring inputs and processes, key performance metrics will enable an assessment of the value that the City Deal produces for residents of the Western Parkland City. The development of performance measures is an ongoing process that will evolve and adapt over time through experience and the emergence of new data. Longer-term milestones for certain projects will be determined subject to further planning.

Progress reports will be published annually and the progress and impact of the commitments delivered through the City Deal will be evaluated in 2021, three years after its signing.



| Connectivity (Infrastructure)               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Measuring performance                       | <b>Infrastructure and Investment</b><br><p>The infrastructure and investment performance metrics seek to measure infrastructure and investment needs in our cities. The metrics will help all levels of government, industry and the community to monitor improvements in transport options, reduced travel times and increased economic growth.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                             | <b>Performance indicators</b> <ul style="list-style-type: none"> <li>• Jobs accessible in 30 minutes</li> <li>• Work trips by public and active transport</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Rail for the Western Parkland City          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| C1 – Deliver Rail for the Western City      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Commitment                                  | <p>The Australian and NSW governments will deliver the first stage of the North South Rail Link from St Marys to Western Sydney Airport and the Aerotropolis.</p> <p>As a first step, the NSW Government will protect suitable corridors for future rail connections in Western Sydney. Both governments will contribute up to \$50 million each to a business case process, in consultation with local government. This will include investigation of integrated transport and delivery options for a full North South Rail Link from Schofields to Macarthur and a South West Rail Link to connect Leppington to the Western Sydney Airport via an interchange at the Badgerys Creek Aerotropolis.</p> <p>The Australian and NSW governments will be equal partners in funding the first stage of the North South Rail Link and have a shared objective to connect rail to Western Sydney Airport in time for its opening, informed by the business case</p> |
| Key deliverables and milestones             | <p>Q4 2019 – Completion of the final business case for the first stage of the North South Rail Link to inform governments' investment decision</p> <p>Opening of Stage 1 of the North South Rail Link from St Marys via Western Sydney Airport to the Aerotropolis, in time for the opening of the airport</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Responsibility                              | Led collectively by the Australian and NSW governments and supported by local government, in collaboration with the Greater Sydney Commission, landholders, developers, industry and community members.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Financial Commitments                       | \$100 million equally shared contribution from the Australian and NSW governments towards the business case process. Funding from the NSW and Australian governments for local government staff (two full time equivalents) in the business case development process.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Rapid bus services                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| C2 – Rapid bus service for the Western City |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Commitment                                  | The NSW Government will establish rapid bus services from the metropolitan centres of Penrith, Liverpool and Campbelltown to Western Sydney Airport before it opens in 2026, and to the Aerotropolis.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Key deliverables and milestones             | <p>2019 – Establishment of a joint team with representatives from Roads and Maritime Services, Transport for NSW and the Western Sydney Planning Partnership to further develop bus corridor assumptions</p> <p>Q4 2019 – Completion of the Business Case for the Western Sydney Integrated Transport Program. This will help inform a decision on the implementation of the rapid bus routes.</p> <p>Prior to airport opening in 2026 – Commencement of new bus services</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Responsibility                              | Led by Transport for NSW, in cooperation with Roads and Maritime Services, Western Sydney Planning Partnership and local government, particularly Penrith City, Liverpool City and Campbelltown City Councils. Supported by Australian Government, in collaboration with the Greater Sydney Commission, landholders, developers and community members.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Financial Commitments                       | As part of C1 Deliver Rail for the Western City.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

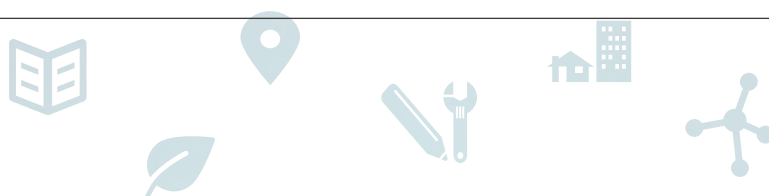
| Connectivity (Digital and Smart Technology) |                                                                                                                                                                                                                                          |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Measuring performance                       | <b>Digital Opportunities</b><br>The digital opportunities performance metrics seek to measure the use and provision of information and communication technologies within the Western Parkland City.                                      |
|                                             | <b>Performance indicators</b> <ul style="list-style-type: none"> <li>• Knowledge intensive services</li> <li>• Broadband connections within the Western Parkland City</li> </ul>                                                         |
|                                             |                                                                                                                                                                                                                                          |
| Digital connectivity and smart technology   |                                                                                                                                                                                                                                          |
| C3 - Western City Digital Action Plan       |                                                                                                                                                                                                                                          |
| Commitment                                  | Local governments will lead the development of a Western City Digital Action Plan in collaboration with the Australian and NSW governments, and industry partners.                                                                       |
| Key deliverables and milestones             | Q4 2019 – Completion of Digital Action Plan and associated initiatives<br>Q4 2019 onwards – Adoption and roll out of Digital Action Plan                                                                                                 |
| Responsibility                              | Led by local government, supported by the Australian and NSW governments in collaboration with community members and industry partners.                                                                                                  |
| Financial Commitments                       | Councils to contribute \$20,000 each for a consultant to develop the Digital Action Plan. Actions detailed in the Plan may need to seek funding under government approval processes.                                                     |
| C4 - Smart Western City Program             |                                                                                                                                                                                                                                          |
| Commitment                                  | The NSW Government will deliver a Smart Western City Program to enable NSW agencies to embed interoperable smart and secure technology – such as transport and utility monitoring systems – into new infrastructure as it is rolled out. |
| Key deliverables and milestones             | Q4 2018 – ongoing – Market engagement<br>Q2-3 2019 – Development of the program business case, in conjunction with the Western City Digital Action Plan (C3)                                                                             |
| Responsibility                              | Led by the NSW Government in cooperation with the Australian Government and supported by local government.                                                                                                                               |
| Financial Commitments                       | Subject to future NSW Government processes.                                                                                                                                                                                              |
| C5 - 5G Strategy                            |                                                                                                                                                                                                                                          |
| Commitment                                  | The NSW and local governments will develop a 5G Strategy for the Western Parkland City, which will include partnering with a telecommunications carrier to deliver a trial of 5G technology.                                             |
| Key deliverables and milestones             | Q4 2019 – Development of the 5G Strategy in conjunction with the Western City Digital Action Plan (C3)<br>Q4 2020 – Development of a business case                                                                                       |
| Responsibility                              | Led by the NSW Government in cooperation with local government, supported by the Australian Government, in collaboration with telecommunications carriers and industry.                                                                  |
| Financial Commitments                       | Subject to future government processes.                                                                                                                                                                                                  |



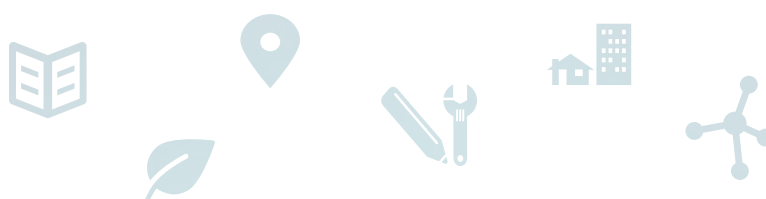
| C6 - Openly available data sets        |                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                      | The NSW and local governments will explore, identify and make data publicly available in line with open-data principles. To facilitate this, the Australian Government will establish a Western Parkland City data catalogue on data.gov.au and NationalMap, and support local governments to fully utilise the platform. Better access to local data has the potential to drive innovation and improved service delivery across the Western Parkland City. |
| <b>Key deliverables and milestones</b> | <p>Q2 2019 – Data set identification for publishing and protocols for updating agreed by all City Deal partners</p> <p>Q4 2019 – Creation of a new Western Parkland City data catalogue on data.gov.au for City Deal partners to upload or link data sets</p> <p>Q4 2019 – ongoing – Uploading of data by City Deal partners</p> <p>This work will be undertaken in conjunction with the Western City Digital Action Plan (C3)</p>                          |
| <b>Responsibility</b>                  | Led by the Australian Government in cooperation with the NSW and local governments.                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Financial Commitments</b>           | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                                                                  |

| Jobs for the Future                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Measuring performance</b>           | <p><b>Jobs for the Future</b></p> <p>The jobs and skills performance metrics seek to measure employment, education and training outcomes. Information gained through measuring these metrics will help all levels of government, industry and the community to boost employment through a better understanding of education, skills and industry development needs.</p> <p><b>Performance indicators</b></p> <ul style="list-style-type: none"> <li>• Employment growth</li> <li>• Reduction in unemployment rate</li> </ul>                                                                                                                            |
| A world-class Aerotropolis             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| J1 - Badgerys Creek Aerotropolis       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Commitment</b>                      | The Australian, NSW and local governments will work together to establish a Badgerys Creek Aerotropolis as a world-class city precinct that supports jobs growth. The Australian Government will enable the development of 114 hectares of Commonwealth land at North Bringelly, to accelerate jobs growth and help build the new Western Parkland City. The NSW Government will establish an enabling infrastructure program on the Commonwealth land to kickstart servicing of the precinct.                                                                                                                                                          |
| <b>Key deliverables and milestones</b> | <p>Q3 2018 – The Western Sydney Aerotropolis Land Use and Infrastructure Implementation Plan (LUIIP) released for public exhibition</p> <p>Q4 2018 – Planning Partnership established</p> <p>Q3-Q4 2019 – Stage 2 LUIIP released for community consultation and the initial components of the State Environmental Planning Policy (relating to planning controls to protect the airport) to be finalised. (The Stage 2 LUIIP will be the more detailed version of the initial LUIIP.)</p> <p>Q2 2020 – NSW Government enabling infrastructure program for Bringelly land designed</p> <p>Q4 2026 – Construction of enabling infrastructure complete</p> |
| <b>Responsibility</b>                  | Led by the NSW and Australian governments in collaboration with local government.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Financial Commitments</b>           | Subject to future government processes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

| J2 - An authority to masterplan the Aerotropolis |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                                | The Australian and NSW governments will establish an authority to become master planner and developer of the Aerotropolis with an initial focus on the Commonwealth land.                                                                                                                                                                                                                                                                                                                                                             |
| <b>Key deliverables and milestones</b>           | Q4 2018 – The Western City and Aerotropolis Authority Act 2018 passed NSW Parliament on 26 September and received assent on 5 October 2018<br>Q4 2018-Q1 2019 – Establishment of the Western Sydney and Aerotropolis Authority, appointment of the CEO, Chair and Board Members and the recruitment of staff<br>Q4 2019 – Master planning for the Bringelly land                                                                                                                                                                      |
| <b>Responsibility</b>                            | The establishment of the Authority is the responsibility of the NSW Government in collaboration with the Commonwealth and in consultation with councils.                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Financial Commitments</b>                     | \$12 million in 2018-19 from the NSW Government.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Investment and industry attraction               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| J3 - Western Sydney Investment Attraction Office |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Commitment</b>                                | The NSW Government, with the Australian Government and local governments, will establish the Western Sydney Investment Attraction Office (WSIAO) in Liverpool to attract domestic and international investment. Its initial focus will be on the Aerotropolis, as well as supporting existing industrial areas and employment centres.                                                                                                                                                                                                |
| <b>Key deliverables and milestones</b>           | Q3 2018 – The WSIAO established in Liverpool<br>Q3 2018 – Invitation to participate as an anchor tenant in the Western Sydney Aerotropolis released<br>Q4 2018 – Up to 10 Heads of Agreement executed with foundation tenants<br>Q4 2018 – Establish partnership/collaboration agreements with Western Sydney City Deal councils<br>Q1 2019 – Investor Engagement Strategy developed<br>2019 – Ongoing engagement with foundation tenants to pursue areas of joint interest outlined in Heads of Agreement/Memoranda of Understanding |
| <b>Responsibility</b>                            | Led by the NSW Government and supported by the Australian Government in collaboration with local government.                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Financial Commitments</b>                     | Fully operational with 13 staff funded by the NSW Department of Industry.                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| J4 - Investment Attraction Fund                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Commitment</b>                                | The NSW Government will establish an Investment Attraction Fund to support the work of the Western Sydney Investment Attraction Office (WSIAO).                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Key deliverables and milestones</b>           | Q4 2018 – Investment Attraction Fund launched October 2018<br>2018/2019 – Targeting and funding eligible fast-growth and scaling businesses that are creating jobs in Western Sydney                                                                                                                                                                                                                                                                                                                                                  |
| <b>Responsibility</b>                            | Led by the NSW Government and supported by the Australian Government in collaboration with local government.                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Financial Commitments</b>                     | \$5 million Jobs for NSW Funds committed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |



| J5 - Establish jobs in the region                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                                  | <p>The Australian Government will establish the National Disability Insurance Scheme Quality and Safeguards Commission (NDIS Commission) in Penrith, creating up to 150 new jobs in Western Sydney.</p> <p>The NDIS Commission will ensure participants receive quality services from providers and workers under the NDIS. It will deliver a new, nationally consistent system to safeguard the rights of NDIS participants, and will achieve this by working with people with disability, providers and the community.</p> |
| <b>Key deliverables and milestones</b>             | <p>Q3 2018 – NDIS Commission opened officially in Penrith, 1 July 2018</p> <p>2018–2022 – Full establishment of the NDIS Commission employing 160 staff in Penrith</p>                                                                                                                                                                                                                                                                                                                                                       |
| <b>Responsibility</b>                              | Led by the Australian Government.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Financial Commitments</b>                       | Funding administered by the NDIS Commission.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| J6 - High-value employment precincts               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Commitment</b>                                  | The NSW Government will deliver a Land Use and Infrastructure Implementation Plan (LUIIP) and an associated State Environmental Planning Policy to set the planning framework for the Western Sydney Aerotropolis Growth Area. These policies will identify key employment precincts and safeguard the operation of Western Sydney Airport.                                                                                                                                                                                  |
| <b>Key deliverables and milestones</b>             | <p>Q3 2018 – The Western Sydney Aerotropolis LUIIP released for public exhibition</p> <p>Q4 2018 – Planning Partnership established</p> <p>Q3–Q4 2019 – Stage 2 LUIIP released for community consultation and the initial components of the State Environmental Planning Policy (relating to planning controls to protect the airport) to be finalised. (The Stage 2 LUIIP will be the more detailed version of the initial LUIIP.)</p>                                                                                      |
| <b>Responsibility</b>                              | Led by the NSW Government in cooperation with local government, supported by the Australian Government in collaboration with landowners, industry groups, residents and Western Sydney Airport Company (WSA).                                                                                                                                                                                                                                                                                                                |
| <b>Financial Commitments</b>                       | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| J7a - Surplus government land to drive jobs growth |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Commitment</b>                                  | The NSW and local governments will review government land and explore opportunities for release of surplus or under-utilised land and assets to drive economic growth.                                                                                                                                                                                                                                                                                                                                                       |
| <b>Key deliverables and milestones</b>             | <p>Q4 2018 – Identification of NSW Government real property holdings completed</p> <p>Commencing Q4 2018 – Review of surplus NSW Government and council land to be informed by precinct plans for the Western Sydney Aerotropolis</p>                                                                                                                                                                                                                                                                                        |
| <b>Responsibility</b>                              | Led by the NSW Government in cooperation with local government, in collaboration with the Australian Government.                                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>Financial Commitments</b>                       | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |



## J7b - Surplus government land to drive jobs growth – Multi-User Depot

|                                        |                                                                                                                                                                                                                                                                                                                                                                                              |
|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                      | The Australian Government will release the Penrith Multi-User Depot for sale, to be used to support jobs growth in the Penrith CBD.                                                                                                                                                                                                                                                          |
| <b>Key deliverables and milestones</b> | <p>Prepare the Penrith Multi-User Depot for sale and work with local government to develop appropriate planning outcomes for the site that will support jobs growth in Penrith.</p> <p>Q3 2019 – Pre-sale due diligence completed</p> <p>Q4 2019 – Local government planning outcomes developed</p> <p>2020 – Sale completed</p> <p>*Indicative timing subject to due diligence outcomes</p> |
| <b>Responsibility</b>                  | Led by the Australian Government in cooperation with local government (particularly Penrith City Council), supported by the NSW Government.                                                                                                                                                                                                                                                  |
| <b>Financial Commitments</b>           | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                   |

## Expanding agribusiness opportunities

### J8 - Agribusiness precinct

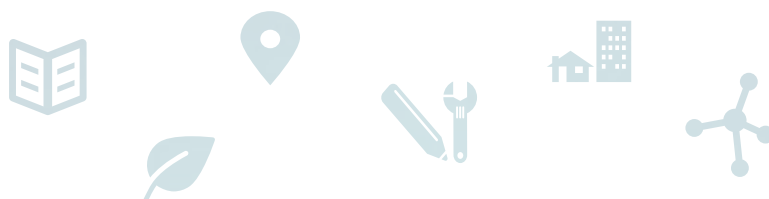
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                      | The NSW Government will commission a feasibility study into an agribusiness precinct for the Western Parkland City.                                                                                                                                                                                                                                                                                                               |
| <b>Key deliverables and milestones</b> | <p>Q1 2019 – Prospectus/feasibility study developed and launched</p> <p>Q4 2019 – Land use precinct planning engagement</p> <p>2020 – Implementation including:</p> <ul style="list-style-type: none"> <li>• development of water and energy plans</li> <li>• establishment of biosecurity export and import protocols</li> <li>• development of the appropriate structure for the Integrated Intensive Production Hub</li> </ul> |
| <b>Responsibility</b>                  | Led by the NSW Government, supported by local government in collaboration with the Australian Government.                                                                                                                                                                                                                                                                                                                         |
| <b>Financial Commitments</b>           | \$500,000 from the NSW Government.                                                                                                                                                                                                                                                                                                                                                                                                |

## Support Indigenous businesses to thrive

### J9 - Indigenous Business Hub

|                                        |                                                                                                                                                                                                                                                                                                                                                                    |
|----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                      | The Australian Government will establish an Indigenous Business Hub in the Western City, to capitalise on the opportunity for Indigenous businesses and entrepreneurs. The hub will deliver: facilitation of business support; and access to short-term office space and connections to commercial opportunities to support a thriving Indigenous business sector. |
| <b>Key deliverables and milestones</b> | <p>Q4 2018 – Interim Business Hub established to provide immediate access to support</p> <p>Q1 2019 – Permanent location to be determined</p>                                                                                                                                                                                                                      |
| <b>Responsibility</b>                  | Led by the Australian Government in partnership with the NSW Aboriginal Land Council (NSWALC), and supported by NSW and local governments.                                                                                                                                                                                                                         |
| <b>Financial Commitments</b>           | Funded through program funding administered by the Department of the Prime Minister and Cabinet.                                                                                                                                                                                                                                                                   |

| J10 - Indigenous small business and skills package                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                                                                                                | The NSW Government will deliver an Indigenous small business and skills package across the Western Parkland City. The package will include: an expansion of the Opportunity Hub in Campbelltown to help connect Indigenous school leavers with jobs; a new Opportunity Hub in Liverpool; an Indigenous Business Connect Program to support Indigenous people to start or grow a business; 50 additional Bert Evans scholarships and mentoring support for young people; and a dedicated Aboriginal Enterprise Development Officer Program.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Key deliverables and milestones</b>                                                                           | <p>Q1 2019 – Opportunity Hub to be established in Liverpool</p> <p>Q1 2019 – Secure expanded Opportunity Hub services in Campbelltown through a procurement process to better connect Aboriginal school leavers with employment</p> <p>Q2 2019 – Establish an Aboriginal Business Advisory Program to support business start-up and growth</p> <p>Ongoing – Allocation of 50 additional Bert Evans Scholarships for Aboriginal and Torres Strait Island apprentices per year and mentoring support for Aboriginal trainees and apprentices</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Responsibility</b>                                                                                            | Led by the NSW Government, supported by Australian and local governments, in collaboration with Indigenous organisations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Financial Commitments</b>                                                                                     | \$8 million package funded by the NSW Department of Industry.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| More job opportunities                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| J11a - Indigenous, social and local participation targets – employment and procurement for construction projects |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <b>Commitment</b>                                                                                                | The Australian and NSW governments will work to adopt Indigenous, social and local employment and procurement targets in construction projects, including a 2.4 per cent Indigenous employment target and a 3 per cent Indigenous procurement target for construction projects in the district.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <b>Key deliverables and milestones</b>                                                                           | <p>Q1 2018 – Western Sydney Airport, the Australian Government owned entity that is building and will operate Western Sydney Airport, has committed to a comprehensive package of employment targets. This includes:</p> <ul style="list-style-type: none"> <li>Indigenous workers to make up 2.4 per cent of total workforce and 3 per cent of all contracts to be awarded to Indigenous businesses during the airport's construction</li> <li>diversity target of 10 per cent and learning workforce target of 20 per cent by 2025</li> <li>local workforce targets of 30 per cent during the airport's construction and 50 per cent once the airport is fully operational</li> </ul> <p>Ongoing – Identify the infrastructure projects suitable for Indigenous, social and local participation targets</p> <p>Ongoing – Embed Infrastructure Skills Legacy Program targets in infrastructure project contracts</p> <p>Ongoing – Work with the building and construction industry to identify skill needs to develop pre-employment/pre-apprenticeship and pre-vocational courses that target women, young people and Aboriginal people</p> |
| <b>Responsibility</b>                                                                                            | Led jointly by the Australian and NSW governments in collaboration with local government and industry.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Financial Commitments</b>                                                                                     | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |



| J11b - Indigenous, social and local participation targets – apprenticeships, traineeships and pre-vocational qualifications |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                                                                                                           | The NSW Government will support the introduction of these targets by increasing funding for apprenticeships and traineeships in Western Sydney, and for pre-vocational qualifications.                                                                                                                                                                                                                                                                                                                                              |
| <b>Key deliverables and milestones</b>                                                                                      | <p>Q3 2018 – Fee-free apprenticeships introduced to increase participation in apprenticeships</p> <p>As construction projects commence – Promote fee-free apprenticeships to major contractors and subcontractors to encourage an increase in the number of apprenticeships for the construction sector</p> <p>Ongoing – Work with the building and construction industry to identify skill needs to develop pre-employment/pre-apprenticeship and pre-vocational courses that target women, young people and Aboriginal people</p> |
| <b>Responsibility</b>                                                                                                       | Led by the NSW Government in collaboration with the Australian and local governments.                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <b>Financial Commitments</b>                                                                                                | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

| Skills and Education                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Measuring performance</b>                          | <p><b>Skills and Education</b></p> <p>The skills and education performance metrics seek to measure educational attainment. They will help all levels of government, industry and the community to measure educational attainment, university places and completion of tertiary education.</p> <p><b>Performance indicators</b></p> <ul style="list-style-type: none"> <li>• Educational attainment</li> <li>• Completion of tertiary education</li> </ul> |
| Education and Skills                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| S1 - TAFE Skills Exchange near Western Sydney Airport |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>Commitment</b>                                     | TAFE NSW will work with the Australian Government and WSA to establish a Skills Exchange near Western Sydney Airport, to provide local training for the workers needed to construct the airport and other major projects.                                                                                                                                                                                                                                 |
| <b>Key deliverables and milestones</b>                | <p>Q2 2019 – TAFE Exchange established in area</p> <p>Q4 2019 – Training coordinator appointed</p>                                                                                                                                                                                                                                                                                                                                                        |
| <b>Responsibility</b>                                 | Led by the NSW Government in cooperation with the Australian Government, in collaboration with local government and WSA.                                                                                                                                                                                                                                                                                                                                  |
| <b>Financial Commitments</b>                          | Subject to future government processes.                                                                                                                                                                                                                                                                                                                                                                                                                   |
| S2 - Education partnership                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>Commitment</b>                                     | The NSW Government will seek to establish a partnership agreement on education to identify and deliver more education facilities for the Western City to support urban growth over time, in a manner consistent with the School Assets Strategic Plan.                                                                                                                                                                                                    |
| <b>Key deliverables and milestones</b>                | <p>Q2 2019 – Long-term educational vision to develop infrastructure more effectively</p> <p>Q3 2019 – Negotiations with eight councils undertaken to enable the joint use of schools and other social infrastructure</p> <p>Ongoing – New and upgraded education facilities for the Western City to support urban growth</p>                                                                                                                              |
| <b>Responsibility</b>                                 | Led by the NSW Government in cooperation with local government, in collaboration with the Australian Government, Greater Sydney Commission and councils.                                                                                                                                                                                                                                                                                                  |
| <b>Financial Commitments</b>                          | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                                                                |

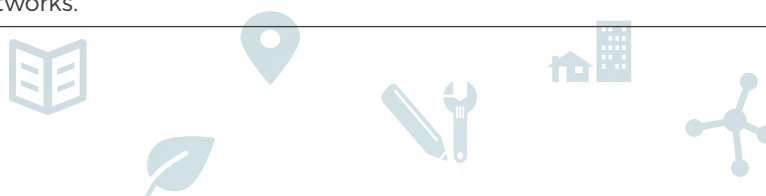
| Building partnerships through an Aerospace Institute                         |                                                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| S3 - STEM University                                                         |                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Commitment</b>                                                            | The NSW Government will call for proposals from leading global universities and industry to form part of an integrated Aerospace Institute in the Aerotropolis.                                                                                                                                                                                                                  |
| <b>Key deliverables and milestones</b>                                       | Q3 2018 – Statement of Intent signed between the NUW Alliance (University of NSW, University of Newcastle and University of Wollongong), Western Sydney University and the NSW Government<br>Q1 2019 – Heads of Agreement negotiations to be conducted<br>2019 – Commencement of commercially binding negotiations<br>Q4 2026 – Opening of a STEM University in the Aerotropolis |
| <b>Responsibility</b>                                                        | Led by the NSW Government, supported by Australian and local governments, in collaboration with the university sector.                                                                                                                                                                                                                                                           |
| <b>Financial Commitments</b>                                                 | Subject to future government processes.                                                                                                                                                                                                                                                                                                                                          |
| S4 - VET facility in the Aerotropolis                                        |                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Commitment</b>                                                            | The NSW Government will establish a permanent VET facility in the Aerotropolis with a focus on construction, aviation and aeronautical-related engineering to support residents of the Western Parkland City to access jobs of the future.                                                                                                                                       |
| <b>Key deliverables and milestones</b>                                       | Q1 2019 – NSW Government announcement on preferred approach for establishing the facility                                                                                                                                                                                                                                                                                        |
| <b>Responsibility</b>                                                        | Led by the NSW Government, supported by Australian and local governments, in collaboration with the tertiary education sector.                                                                                                                                                                                                                                                   |
| <b>Financial Commitments</b>                                                 | Subject to future government processes.                                                                                                                                                                                                                                                                                                                                          |
| S5 - New public high school focused on the aerospace and aviation industries |                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Commitment</b>                                                            | The NSW Government will build a new public high school in the Aerotropolis with vocational links to Western Sydney Airport and the aerospace and aviation industries, preparing students for future job opportunities                                                                                                                                                            |
| <b>Key deliverables and milestones</b>                                       | Ongoing – Building partnerships with educational providers to prepare students for future job opportunities in the aerospace and aviation industries and with vocational links to the airport<br>Q3 2020 – Site identified for the public high school (links to infrastructure provision, planning and staging of development)                                                   |
| <b>Responsibility</b>                                                        | Led by the NSW Government, supported by Australian and local governments.                                                                                                                                                                                                                                                                                                        |
| <b>Financial Commitments</b>                                                 | Subject to future government processes.                                                                                                                                                                                                                                                                                                                                          |



| Liveability and Environment                                      |                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Measuring performance                                            | <b>Liveability and Sustainability</b><br>The liveability and sustainability performance metrics can help all levels of government, industry and the community to better target policies aimed at promoting safety, social cohesion and human health and improving the quality of the local environment.                                                             |
|                                                                  | <b>Performance indicator</b><br><ul style="list-style-type: none"> <li>Access to green space area</li> </ul>                                                                                                                                                                                                                                                        |
| Amenity and liveability across the Western Parkland City         |                                                                                                                                                                                                                                                                                                                                                                     |
| L1 - Western Parkland City Liveability Program                   |                                                                                                                                                                                                                                                                                                                                                                     |
| Commitment                                                       | To establish a hallmark Western Parkland City Liveability Program. Projects funded will deliver improved community facilities and urban amenity, and enhance liveability to enable and complement new housing supply.                                                                                                                                               |
| Key deliverables and milestones                                  | Q3 2018 – Liveability Program launched<br>Q4 2018 – Successful projects announced<br>2019 – Projects commence<br>Q3 2019 – Round 2 of Program                                                                                                                                                                                                                       |
| Responsibility                                                   | Led by the Western Sydney City Deal Delivery Office on behalf of the NSW Government, in cooperation with the Australian Government.                                                                                                                                                                                                                                 |
| Financial Commitments                                            | A total of \$150 million. The Australian and NSW governments will each provide \$60 million, with \$30 million from councils.                                                                                                                                                                                                                                       |
| Protect and preserve environmental assets and parkland character |                                                                                                                                                                                                                                                                                                                                                                     |
| L2 - Centre of Innovation in Plant Sciences                      |                                                                                                                                                                                                                                                                                                                                                                     |
| Commitment                                                       | The NSW Government will create a Western Sydney Centre of Innovation in Plant Sciences at the Australian Botanic Garden in Mount Annan, providing excellence and leadership in plant science. It will be home to the award-winning Plantbank and new National Herbarium of NSW.                                                                                     |
| Key deliverables and milestones                                  | Q2 2018 – Funding commitment and concept design<br>Q3 2019 – Detailed design of the new Herbarium at Mount Annan<br>Q4 2019 – External approvals completed<br>Q2 2021 – Completion of Herbarium construction at the Australia Botanic Garden, Mount Annan<br>Q2 2022 – Completion of revitalisation of former Herbarium building at the Royal Botanic Garden Sydney |
| Responsibility                                                   | Led by the Royal Botanic Gardens and Domain Trust, a statutory agency of the NSW Government.                                                                                                                                                                                                                                                                        |
| Financial Commitments                                            | \$60 million committed by the NSW Government.                                                                                                                                                                                                                                                                                                                       |



| L3 - Restore and protect South Creek         |                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                            | The South Creek corridor from Narellan to Hawkesbury has been identified as an important environmental spine and organising landscape element for the Western Parkland City. The NSW Government will develop a strategy for South Creek that will investigate its restoration and protection as part of the broader strategy of integrating land use and water management within the 63,000 hectare catchment. |
| <b>Key deliverables and milestones</b>       | Q4 2018 – Strategic Business Case developed to inform land use planning, urban typologies and water cycle management for the Aerotropolis and the Western Parkland City<br>Q4 2019 – Strategy incorporated into land use planning and water cycle management                                                                                                                                                   |
| <b>Responsibility</b>                        | Led by the NSW Government (Infrastructure NSW), in cooperation with the Australian Government and supported by local government.                                                                                                                                                                                                                                                                               |
| <b>Financial Commitments</b>                 | Funding by the NSW Government towards the completion of the South Creek Corridor Strategy and supporting the Strategic Business Case.                                                                                                                                                                                                                                                                          |
| Streamlined environmental approvals          |                                                                                                                                                                                                                                                                                                                                                                                                                |
| L4 - Strategic assessment under the EPBC Act |                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Commitment</b>                            | The Australian and NSW governments will progress a Strategic Assessment under the Environment Protection and Biodiversity Conservation (EPBC) Act 1999 (Cth) to protect the environment and streamline environmental approvals for development.                                                                                                                                                                |
| <b>Key deliverables and milestones</b>       | Q4 2018 – Section 146 agreement signed by ministers<br>Q4 2018 – Draft terms of reference for the Strategic Assessment released for public comment<br>2019 – Draft Cumberland Plan and draft Strategic Assessment report released for public comment<br>2019 – Cumberland Plan and Strategic Assessment Report considered by Commonwealth Minister                                                             |
| <b>Responsibility</b>                        | Led by the Australian Government in cooperation with the NSW Government in collaboration with local government.                                                                                                                                                                                                                                                                                                |
| <b>Financial Commitments</b>                 | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                     |
| Improve community health                     |                                                                                                                                                                                                                                                                                                                                                                                                                |
| L5 - Western Sydney Health Alliance          |                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Commitment</b>                            | Local governments, in collaboration with health partners, will establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting healthier neighbourhoods.                                                                                                                                                                                   |
| <b>Key deliverables and milestones</b>       | Q3 2019 – Development of a framework and project plan for the Western Sydney Health Alliance<br>Q3 2019 – Western Sydney Health Alliance commences operation                                                                                                                                                                                                                                                   |
| <b>Responsibility</b>                        | Led by local government in collaboration with the South West Sydney and Nepean Blue Mountains Local Health Districts, and the South West Sydney and Nepean Blue Mountains Primary Health Networks.                                                                                                                                                                                                             |
| <b>Financial Commitments</b>                 | Council funding and in-kind staffing resources from Local Health Districts and Primary Health Networks.                                                                                                                                                                                                                                                                                                        |



| Planning and Housing                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Measuring performance</b>                       | <p><b>Planning and Housing</b></p> <p>The housing performance metrics seek to measure housing supply and affordability. They will help all levels of government, industry and the community to develop policies to deliver more affordable housing that is located near jobs, services and transport connections.</p> <p><b>Performance indicator</b></p> <ul style="list-style-type: none"> <li>Increased housing supply</li> </ul>                                                         |
| \$30 million Western Parkland City housing package |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| P1 - Housing targets for the Western Parkland City |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Commitment</b>                                  | The NSW Government will set and publish 5-year and 20-year housing targets for each local government area to deliver at least 184,500 homes over the next 20 years consistent with the targets in the Western City District Plan.                                                                                                                                                                                                                                                            |
| <b>Key deliverables and milestones</b>             | <p>Q1 2018 – The Greater Sydney Region Plan and the Western City District Plan released, establishing minimum 5-year local government area and 20-year district housing targets</p> <p>2019–2021 – Councils to draft and exhibit local strategic planning statements and update Local Environment Plans aligned with District Plans and the delivery of housing targets for public consultation. This will incorporate the 6-10 year targets required by the Western City District Plan.</p> |
| <b>Responsibility</b>                              | Led by the NSW Government in cooperation with local government, supported by the Australian Government, in consultation with landowners and residents.                                                                                                                                                                                                                                                                                                                                       |
| <b>Financial Commitments</b>                       | Existing agency resources.                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| P2 - Fast-track local housing strategies           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Commitment</b>                                  | The Australian and NSW governments will accelerate adoption of new Local Environmental Plans, and associated local housing strategies, by providing \$2.5 million incentive payments to Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly. New plans will be agreed within two years, and set a course to achieve local housing targets and better quality outcomes for local communities.                                                                                 |
| <b>Key deliverables and milestones</b>             | <p>Q2 2019 – Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly councils to exhibit draft local strategic planning statements aligning with the District Plans for public consultation</p> <p>Q4 2019 – Finalise local strategic planning statements</p> <p>2020 – Finalise Local Environment Plans to align with District Plans including exhibition for public consultation</p>                                                                                           |
| <b>Responsibility</b>                              | Councils to undertake housing strategies in cooperation with the NSW Government and incorporating NSW Government-led growth area programs, supported by the Australian Government.                                                                                                                                                                                                                                                                                                           |
| <b>Financial Commitments</b>                       | \$15 million. The Australian and NSW governments will each provide \$7.5 million, shared across six councils. Part of the Western Parkland City housing package.                                                                                                                                                                                                                                                                                                                             |



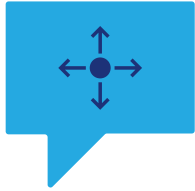
| P3 - New Growth Area for the Greater Penrith to Eastern Creek corridor                     |                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                                                                          | The Australian and NSW governments will undertake land use and infrastructure planning for a new Growth Area for the Greater Penrith to Eastern Creek corridor. This will ensure new housing can be planned, delivered and integrated with new infrastructure such as schools, health care and transport.                   |
| <b>Key deliverables and milestones</b>                                                     | Q3 2018 – Release of the Western Sydney Aerotropolis Land Use and Infrastructure Implementation Plan (LUIIP) for community consultation, including a schematic boundary map of the new Growth Area<br>2020 – Finalisation of the LUIIP for the Greater Penrith to Eastern Creek Growth Area and rezoning of first precincts |
| <b>Responsibility</b>                                                                      | Led by the NSW Government in collaboration with the Planning Partnership, supported by the Australian Government, in consultation with landowners and residents.                                                                                                                                                            |
| <b>Financial Commitments</b>                                                               | \$2.5 million. The NSW and Australian governments will each provide \$1.25 million. Part of the Western Parkland City housing package.                                                                                                                                                                                      |
| P4 - Uniform local government engineering design standards and telecommunications planning |                                                                                                                                                                                                                                                                                                                             |
| <b>Commitment</b>                                                                          | The Australian Government will support council development of uniform, best practice local government engineering design standards to simplify the development assessment process, deliver better outcomes for local residents and reduce costs to homebuyers.                                                              |
| <b>Key deliverables and milestones</b>                                                     | 2019 – Design standards developed<br>2019–2021 – Standards incorporated into planning controls to support new Local Environment Plans                                                                                                                                                                                       |
| <b>Responsibility</b>                                                                      | Led by local government (Planning Partnership), supported by the Australian and NSW governments in collaboration with the telecommunications sector.                                                                                                                                                                        |
| <b>Financial Commitments</b>                                                               | \$1.25 million committed from the Australian Government as part of its contribution to the \$30 million Western Parkland City housing package.                                                                                                                                                                              |
| P5 - Growth Infrastructure Compacts                                                        |                                                                                                                                                                                                                                                                                                                             |
| <b>Commitment</b>                                                                          | The NSW Government will establish Growth Infrastructure Compacts for the Western Parkland City. The compacts will coordinate planning and delivery of new jobs and housing supply and ensure that the required infrastructure is delivered as it is needed.                                                                 |
| <b>Key deliverables and milestones</b>                                                     | 2019–2020 – Growth Infrastructure Compacts developed<br>(Planning in conjunction with P7)                                                                                                                                                                                                                                   |
| <b>Responsibility</b>                                                                      | Led by the NSW Government, supported by Australian and local governments, in collaboration with key stakeholders.                                                                                                                                                                                                           |
| <b>Financial Commitments</b>                                                               | \$10 million from the NSW Government and \$5 million from the Australian Government allocated to Growth Infrastructure Compacts and associated technical models (P7). Part of the Western Parkland City housing package.                                                                                                    |



| A partnership approach to planning                  |                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| P6 - Western Sydney Planning Partnership            |                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>Commitment</b>                                   | The NSW Government will create a new planning partnership with the growth councils – Liverpool, Penrith, Campbelltown, Camden, Wollondilly – in conjunction with Blacktown to achieve more efficient and higher quality outcomes.                                                                                                                                                               |
| <b>Key deliverables and milestones</b>              | Q4 2018 – Planning Partnership established and Director appointed<br>Q4 2018 – Work program developed<br>Q4 2019 – Precinct planning for initial precincts in the Western Sydney Aerotropolis Growth Area (Aerotropolis Core, Northern Gateway and South Creek) completed                                                                                                                       |
| <b>Responsibility</b>                               | Led by local government in cooperation with the NSW Government and in collaboration with the Australian Government, landowners and residents.                                                                                                                                                                                                                                                   |
| <b>Financial Commitments</b>                        | Initial funding from the NSW Department of Planning and Environment of \$700,000 and councils. In-kind contribution by the Greater Sydney Commission of office space and staffing resources.                                                                                                                                                                                                    |
| Innovative planning for future infrastructure needs |                                                                                                                                                                                                                                                                                                                                                                                                 |
| P7 - Transport and water infrastructure models      |                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>Commitment</b>                                   | The NSW and Australian governments will develop transport and water infrastructure models to plan innovatively for future infrastructure needs. These models will accelerate development assessment processes and streamline infrastructure delivery, and support the Growth Infrastructure Compacts.                                                                                           |
| <b>Key deliverables and milestones</b>              | 2019-2020 – Development of transport and water infrastructure models<br>(Planning in conjunction with P5)                                                                                                                                                                                                                                                                                       |
| <b>Responsibility</b>                               | Led by the NSW Government, supported by the Australian and local governments, in collaboration with key stakeholders.                                                                                                                                                                                                                                                                           |
| <b>Financial Commitments</b>                        | \$10 million from the NSW Government and \$5 million from the Australian Government allocated to Growth Infrastructure Compacts (P5) and associated technical models (P7).                                                                                                                                                                                                                      |
| Implementation and Governance                       |                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>Measuring performance</b>                        | <b>Implementation and Governance</b><br>The governance, planning and regulation performance metrics seek to measure how effectively planning, governance and regulation support economic, social and environmental outcomes.<br><b>Performance indicator</b> <ul style="list-style-type: none"> <li>Timely completion of commitments in accordance with published project milestones</li> </ul> |
| Enduring tri-government governance                  |                                                                                                                                                                                                                                                                                                                                                                                                 |
| II - Long-term governance                           |                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>Commitment</b>                                   | The three levels of government will establish a long-term governance arrangement. This will oversee the delivery of the City Deal and the enduring growth and sustainability of the Western Parkland City. The Implementation Board will establish mechanisms to consult with stakeholders.                                                                                                     |
| <b>Key deliverables and milestones</b>              | Q2 2018 – Governance bodies (Leadership Group, Implementation Board, Coordination Committee and associated sub-committees) established with a regular meeting schedule<br>Q2 2018 – Delivery Office (tri-government staffing) established<br>Ongoing – Monitoring of governance structure effectiveness                                                                                         |
| <b>Responsibility</b>                               | Led by the NSW Government in cooperation with the Australian and local governments.                                                                                                                                                                                                                                                                                                             |
| <b>Financial Commitments</b>                        | Governance groups supported through existing agency resources.                                                                                                                                                                                                                                                                                                                                  |

| I2 - Western Sydney City Deal implementation plan                 |                                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Commitment</b>                                                 | The three levels of government will agree and publish an implementation plan for the City Deal in 2018. The implementation plan will clearly define how these commitments will be delivered, when they will be delivered and who will be responsible.   |
| <b>Key deliverables and milestones</b>                            | Q4 2018 – Publication of the implementation plan<br>2019 onwards – Publication of annual reports on the Western Sydney City Deal implementation<br>2021 – Review of the Western Sydney City Deal                                                        |
| <b>Responsibility</b>                                             | Led by the NSW and Australian governments in partnership with local government.                                                                                                                                                                         |
| <b>Financial Commitments</b>                                      | Existing agency resources.                                                                                                                                                                                                                              |
| I3 - Key performance metrics                                      |                                                                                                                                                                                                                                                         |
| <b>Commitment</b>                                                 | To monitor the impact of the commitments delivered through the Western Sydney City Deal, parties will agree and publish key performance metrics in the implementation plan. The City Deal will be evaluated three years after its signing.              |
| <b>Key deliverables and milestones</b>                            | Q4 2018 – Baseline metrics (performance indicators) developed for the implementation plan<br>2019-2021 – Ongoing monitoring against metrics to inform an evaluation to be undertaken after three years<br>2021 – Review of the Western Sydney City Deal |
| <b>Responsibility</b>                                             | Led by the NSW Government in cooperation with the Australian and local governments.                                                                                                                                                                     |
| <b>Financial Commitments</b>                                      | Existing agency resources.                                                                                                                                                                                                                              |
| Community partnership                                             |                                                                                                                                                                                                                                                         |
| I4 - Work with Indigenous organisations to maximise opportunities |                                                                                                                                                                                                                                                         |
| <b>Commitment</b>                                                 | The three levels of government commit to work with Indigenous organisations in the Western Parkland City, to realise economic, social and cultural outcomes for Aboriginal people in Western Sydney.                                                    |
| <b>Key deliverables and milestones</b>                            | Q2 2019 – Stakeholder engagement commences                                                                                                                                                                                                              |
| <b>Responsibility</b>                                             | Led by the NSW Government in cooperation with the Australian and local governments.                                                                                                                                                                     |
| <b>Financial Commitments</b>                                      | Existing agency resources.                                                                                                                                                                                                                              |





# GOVERNANCE AND IMPLEMENTATION

|                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Quarterly</b><br><b>(first meeting 4 July 2018)</b>                             | <b>Leadership Group</b><br><div> Commonwealth Minister for Cities, Urban Infrastructure and Population<br/> – Co-Chair </div> <div> NSW Minister for Western Sydney<br/> – Co-Chair </div> <div> Four Representative Mayors – all eight mayors invited.<br/> – Blue Mountains<br/> – Campbelltown<br/> – Hawkesbury<br/> – Penrith<br/> – Camden<br/> – Fairfield<br/> – Liverpool<br/> – Wollondilly<br/> (selected by councils, six month rotating basis) </div>                                                                                                                     |
| <b>Quarterly</b><br><b>(first meeting 30 April 2018)</b><br>Chair: Host of meeting | <b>Implementation Board</b><br><div> Commonwealth Secretary – Department of Infrastructure, Regional Development and Cities </div> <div> NSW Secretary – Department of Premier and Cabinet </div> <div> Chief Coordinator Western Sydney City Deal- Greater Sydney Commission </div> <div> General Managers/CEOs:<br/> – Blue Mountains<br/> – Camden<br/> – Campbelltown<br/> – Fairfield<br/> – Hawkesbury<br/> – Liverpool<br/> – Penrith<br/> – Wollondilly </div>                                                                                                                 |
| <b>Monthly</b><br><b>(first meeting 11 July 2018)</b>                              | <b>City Deal Co-ordination Committee</b><br>Chief Coordinator for Western Sydney City Deal – Chair<br>Department of Infrastructure, Regional Development and Cities (Commonwealth)<br>Department of Education (NSW)<br>Department of Industry (NSW)<br>Department of Planning and Environment (NSW)<br>Infrastructure NSW<br>Local Government<br>NSW Health<br>Sydney Metro<br>Sydney Water<br>Transport for NSW (TfNSW)<br>Western City and Aerotropolis Authority<br>Western Sydney Airport company<br>Western Sydney Planning Partnership<br>Other agencies – on an as needed basis |
| <b>Established May 2018</b>                                                        | <b>Delivery Office</b><br>Greater Sydney Commission, Department of Premier and Cabinet, Department of Infrastructure, Regional Development and Cities, council resources (co-located at Parramatta)                                                                                                                                                                                                                                                                                                                                                                                    |



# WHAT WILL SUCCESS LOOK LIKE?

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The Western Parkland City will be one of Australia's most connected cities. In an emerging 30 minute city, innovative public transport, aviation and digital infrastructure will bring residents closer to jobs, services, education and the world.

Over the next 20 years, the Western Parkland City will create 200,000 new jobs across a wide range of industries. The Aerotropolis will attract infrastructure, investment and knowledge intensive jobs, with the benefits flowing into health and education, retail, hospitality, and industrial activities that will power the city.

Residents of the Western Parkland City will have access to the best in education and skills training opportunities. A new multiversity, schools and VET facilities will align with the high skilled businesses and industries of the Aerotropolis. This will ensure locals are skilled and ready to take full advantage of the job opportunities created in the city.

The Western Parkland City has a long, rich heritage and unique landscape surrounded by protected natural assets. Its future neighbourhoods will be even more liveable and sustainable. Local project funding will create healthy and active communities that build on their strengths and support open spaces.

Together these initiatives are seeing the Western Parkland City already emerging as a highly desirable place to live, work, and enjoy an enviable lifestyle.





## Next steps

### Reporting progress

A report on the Western Sydney City Deal's progress against key milestones will be released publicly on an annual basis. The first of these reports will be published in 2019. A formal review of this City Deal will be undertaken three years after its signing.

The review will consider priorities and next steps and will report on progress against milestones and longer-term key performance metrics.

### Timeline – Western Sydney City Deal



Smart Cities Plan

### FOR MORE INFORMATION VISIT:

[www.citydeals.infrastructure.gov.au/western-sydney](http://www.citydeals.infrastructure.gov.au/western-sydney)

[www.nsw.gov.au/improving-nsw/projects-and-initiatives/western-sydney-city-deal/](http://www.nsw.gov.au/improving-nsw/projects-and-initiatives/western-sydney-city-deal/)